



References

1. Licchetta, M and Stelmach, M (2016). Fiscal sustainability analytical paper: Fiscal sustainability and public spending on health. Office for Budget Responsibility. https://obr.uk/docs/dlm_uploads/Health-FSAP.pdf
2. Watt T, Raymond A, Rachet-Jacquet L, Head A, Kyridemos C, Kelly E, Charlesworth A. Health in 2040: projected patterns of illness in England. The Health Foundation; 2023. <https://www.health.org.uk/publications/health-in-2040>
3. *ibid*
4. House of Commons Public Accounts Committee (2023). Access to urgent and emergency care. Seventy-Third Report of Session 2022–23. House of Commons. <https://committees.parliament.uk/publications/41812/documents/207351/default/>
5. NHS Confederation, Carnall Farrar (2022), Analysis: The link between investing in health and economic growth. <https://www.nhsconfed.org/publications/analysis-link-between-investing-health-and-economic-growth>
6. NHS Confederation (2023), Creating better health value: understanding the economic impact of NHS spending by care setting. <https://www.nhsconfed.org/publications/creating-better-health-value-economic-impact-care-setting>
7. NHS England (2023). NHS Long Term Workforce Plan. <https://www.england.nhs.uk/publication/nhs-long-term-workforce-plan/>
8. Warner, M and Zaranko, B. (2023). Implications of the NHS workforce plan. London: Institute for Fiscal Studies. <https://ifs.org.uk/publications/implications-nhs-workforce-plan>

9. House of Commons Public Accounts Committee (2023). Access to urgent and emergency care. Seventy-Third Report of Session 2022–23. House of Commons. <https://committees.parliament.uk/publications/41812/documents/207351/default/>
10. NHS Confederation (2021), Legislating on the future of health and care in England. <https://www.nhsconfed.org/publications/legislating-future-health-and-care-england>
11. Bosch, I and Isden, R (2023). Adult social care and the NHS: two sides of the same coin. NHS Confederation. <https://www.nhsconfed.org/publications/adult-social-care-and-nhs>
12. Office for National Statistics. Public service productivity, healthcare, England: financial year ending 2020. <https://www.ons.gov.uk/economy/economicoutputandproductivity/publicservicesproductivity/articles/publicservicesproductivityestimateshealthcare/financialyearending2020>
13. National Audit Office (2020). Review of capital expenditure in the NHS. <https://www.nao.org.uk/wp-content/uploads/2020/02/Review-of-capital-expenditure-in-the-NHS.pdf>
14. National Audit Office (2023). Progress with the New Hospital Programme. <https://www.nao.org.uk/reports/progress-with-the-new-hospital-programme/>
15. Freedman, S and Wolf, R (2023). The NHS productivity puzzle: Why has hospital activity not increased in line with funding and staffing?. Institute for Government. <https://www.instituteforgovernment.org.uk/publication/nhs-productivity>
16. Kraindler J, Gershlick B, Charlesworth A (2019). Failing to capitalise: capital spending in the NHS'. Health Foundation. <https://www.health.org.uk/publications/reports/failing-to-capitalise>

17. National Infrastructure Commission (2023). National Infrastructure Assessment. <https://nic.org.uk/studies-reports/national-infrastructure-assessment/>
18. Parliament UK. Written evidence submitted by the Confederation of British Industry. <https://committees.parliament.uk/writtenevidence/111823/pdf/>
19. King's Fund (2022). <https://www.kingsfund.org.uk/projects/nhs-in-a-nutshell/nhs-capital-investment>. <https://www.kingsfund.org.uk/projects/nhs-in-a-nutshell/nhs-capital-investment>
20. Kraindler J, Gershlick B, Charlesworth A (2019). Failing to capitalise: capital spending in the NHS. Health Foundation. <https://www.health.org.uk/publications/reports/failing-to-capitalise>
21. OECD (2021), Health at a Glance 2021: OECD Indicators, OECD Publishing, Paris. https://www.oecd-ilibrary.org/social-issues-migration-health/health-at-a-glance-2021_ae3016b9-en
22. Rebolledo, I and Charlesworth A (2022). How does UK health spending compare across Europe over the past decade?. Health Foundation. <https://www.health.org.uk/news-and-comment/charts-and-infographics/how-does-uk-health-spending-compare-across-europe-over-the-past-decade>
23. NHS England (2022). Next steps for integrating primary care: Fuller stocktake report. <https://www.england.nhs.uk/wp-content/uploads/2022/05/next-steps-for-integrating-primary-care-fuller-stocktake-report.pdf>
24. NHS Digital. Estates Returns Information Collection. <https://digital.nhs.uk/data-and-information/publications/statistical/estates-returns-information-collection>
25. Department of Health and Social Care (2018). Modernising the Mental Health Act – final report from the independent review.

<https://www.gov.uk/government/publications/modernising-the-mental-health-act-final-report-from-the-independent-review>

26. Orchard, T (2023). 'Hospitals are crumbling, and the impact on patients is immeasurable'. New Statesman (August 2023).
27. Imperial College Healthcare NHS Trust (2023). The strategic case for a new St Mary's'. <https://www.imperial.nhs.uk/about-us/building-better-hospitals/the-strategic-case-for-a-new-st-marys>
28. Hakim, R (2023). Realising the potential of virtual wards. NHS Confederation. <https://www.nhsconfed.org/publications/realising-potential-virtual-wards>
29. Health Innovation Network South London (2021), Rapid Evaluation of Croydon Virtual Ward.
30. NHS England. Bed Availability and Occupancy Data – Overnight. <https://www.england.nhs.uk/statistics/statistical-work-areas/bed-availability-and-occupancy/bed-data-overnight/>
31. Barron, J (2022). Crumbling buildings and creaking systems: does the NHS invest enough in capital?. NHS Confederation. <https://www.nhsconfed.org/articles/crumbling-buildings-and-creaking-systems-nhs-capital-investment>
32. King's Fund, Nuffield Trust, Health Foundation. Letter to Rt Hon Rishi Sunak MP, Rt Hon Sir Keir Starmer MP and Rt Hon Sir Edward Davey MP on the NHS's 75th anniversary. <https://www.nuffieldtrust.org.uk/sites/default/files/2023-07/NHS75%20three%20think%20tanks%20letter%205%20July%20final%20proofed%5B34%5D.pdf>
33. Lay, K (2018). 'Paper NHS records put patient lives at risk'. The Times. <https://www.thetimes.co.uk/article/paper-nhs-records-put-patient-lives-at-risk-fn9bn3jgv>

34. Hewitt, P (2023). The Hewitt Review: An independent review of integrated care systems. Department of Health and Social Care. https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1148568/the-hewitt-review.pdf
35. HM Treasury (2023). Autumn Statement 2023. <https://www.gov.uk/government/publications/autumn-statement-2023>
36. *ibid*
37. Wood, M (2022). From safety net to springboard: putting health at the heart of economic growth. NHS Confederation. <https://www.nhsconfed.org/publications/safety-net-springboard>
38. NHS England (2023). Capital guidance update 2023/24. <https://www.england.nhs.uk/wp-content/uploads/2023/01/PR00021iii-capital-guidance-23-24.pdf>
39. *ibid*
40. NHS Digital (2022). Estates Returns Information Collection, Summary page and dataset for ERIC 2021/22. <https://digital.nhs.uk/data-and-information/publications/statistical/estates-returns-information-collection/england-2021-22>